



Australian Government







2022 - 23 Gender Equality Reporting

Submitted By:

MA Financial Group Limited 68142008428

MAFG Operations Pty Ltd 11138030289



#Workplace Overview

Policies and Strategies

1. Do you have a formal policy and/or formal strategy in place that specifically supports gender equality in the following areas?

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Recruitment: Yes
Policv
Retention: Yes
Strategy
Performance management processes: Yes
Policv
Promotions: Yes.
Policy
Talent identification/identification of high potentials: YesStrategy
Succession planning: Yes
Strategy
Training and development: Yes
Strategy
Key performance indicators for managers relating to gender equality: NoCurrently
under development
Estimated Completion Date: 2024-12-31
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- 2. Do you have a formal policy and/or formal strategy in place that supports gender equality overall? YesPolicy
- 4. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

Governing Bodies

Organisation: MAFG Operations Pty Ltd1.Name of the governing body: MA Financial Group Limited2.Type of the governing body: Board of Directors

Number of governing body chair and member by gender:

Chair				
	Female (F)	Male (M)		Non-Binary
	0	1		0
Member			ľ	
	Female (F)	Male (M)		Non-Binary



4.Formal section policy and/or strategy: Yes **Selected value:** Strategy

3

6. Target set to increase the representation of women: Yes

6.1 Percentage (%) of target: 30

6.2 Year of target to be reached: 31/12/2025

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?
 Yes
 Selected value: Policy

Organisation: MA Financial Group Limited1.Name of the governing body: Board of Directors2.Type of the governing body: Board of Directors

Number of governing body chair and member by gender:

Chair			
	Female (F)	Male (M)	Non-Binary
	0	1	0
Member			
	Female (F)	Male (M)	Non-Binary
	3	5	0

4.Formal section policy and/or strategy: Yes **Selected value:** Strategy

6. Target set to increase the representation of women: Yes

6.1 Percentage (%) of target: 33

6.2 Year of target to be reached: 31/12/2025

7. Do you have a formal policy and/or formal strategy in place to support gender equality in the composition of this organisation's governing body?



Yes Selected value: Policy

2. If your organisation would like to provide additional information relating to your gender equality policies and strategies, please do so below.

#Action on gender equality

Gender Pay Gaps

1. Do you have a formal policy and/or formal strategy on remuneration generally? Yes

Strategy

1.1 Are specific pay equality objectives included in your formal policy and/or formal strategy?

Yes

To ensure no gender bias occurs at any point in the remuneration review process (for example at commencement, at annual salary reviews, out-of-cycle pay reviews, and performance reviews)

- 2. What was the snapshot date used for your Workplace Profile? 31/03/2023
- 4. If your organisation would like to provide additional information relating to gender pay gaps in your workplace, please do so below.

Employer action on pay equality

- 1. Have you analysed your payroll to determine if there are any remuneration gaps between women and men (e.g. conducted a gender pay gap analysis)? Yes
 - **1.1 When was the most recent gender remuneration gap analysis undertaken?** Within the last 12 months
 - **1.2 Did you take any actions as a result of your gender remuneration gap analysis?** Yes

Reviewed remuneration decision-making processes; Analysed performance pay to ensure there is no gender bias (including unconscious bias); Corrected like-forlike gaps



- **1.3 What type of gender remuneration gap analysis has been undertaken?** A like-for-like gap analysis; An overall organisation-wide gender pay gap
- 3. If your organisation would like to provide additional information relating to employer action on pay equity in your workplace, please do so below.

Employee Consultation

 Have you consulted with employees on issues concerning gender equality in your workplace during the reporting period?

Yes

- **1.1 How did you consult employees?** Consultative committee or group
- **1.2 Who did you consult?** Diversity committee or equivalent
- 2. Do you have a formal policy and/or formal strategy in place on consulting employees about gender equality? Yes

Strategy

3. On what date did your organisation share your last year's public reports with employees and shareholders? Employees:

Yes Date:30/06/2022

Shareholder: Yes Date:30/06/2022

- 4. Have you shared previous Executive Summary and IndustryBenchmark reports with the governing body? Yes
- 5. If your organisation would like to provide additional information relating to employee consultation on gender equality in your workplace, please do so below.



#Flexible Work

Flexible Working

1. Do you have a formal policy and/or formal strategy on flexible working arrangements?

Yes Policy

1.1. Please indicate which of the following are included in your flexible working arrangements strategy or policy:
 A business case for flexibility has been established and endorsed at the leadership level
 Yes

The organisation's approach to flexibility is integrated into client conversations No Not a priority

Employees are surveyed on whether they have sufficient flexibility No Not a priority

Employee training is provided throughout the organisation No Not a priority

The impact of flexibility is evaluated (e.g. reduced absenteeism, increased employee engagement) No Not a priority

Flexible working is promoted throughout the organisation Yes

Targets have been set for engagement in flexible work No Not a priority



Metrics on the use of, and/or the impact of, flexibility measures are reported to the governing body No Not a priority

Metrics on the use of, and/or the impact of, flexibility measures are reported to key management personnel No Not a priority

Leaders are held accountable for improving workplace flexibility No Not a priority

Leaders are visible role models of flexible working Yes

Manager training on flexible working is provided throughout the organisation No Not a priority

Targets have been set for men's engagement in flexible work No Not a priority

Team-based training is provided throughout the organisation No Not a priority

Other: No

2. Do you offer any of the following flexible working options to MANAGERS in your workplace?

Carer's leave: Yes

SAME options for women and menFormal options are available; Informal options are available

Compressed working weeks: No

Not a priority

Flexible hours of work: Yes

SAME options for women and menFormal options are available; Informal options are available

Job sharing: No



Not a priority

Part-time work: Yes SAME options for women and men

Purchased leave: No Not a priority Remote working/working from home: Yes SAME options for women and men Time-in-lieu: Yes SAME options for women and men

Informal options are available

Unpaid leave: Yes

SAME options for women and menFormal options are available; Informal options are available

- 3. Are your flexible working arrangement options for NON-MANAGERS the same as the options for managers above? Yes
- 5. Did you see an increase, overall, in the approval of FORMAL flexible working arrangements for your workforce between the 2021-22 and the 2022-23 reporting periods?

Yes, women and men

7. If your organisation would like to provide additional information relating to flexible working and gender equality in your workplace, please do so below.

#Employee Support

Paid Parental leave

1. Do you provide employer-funded paid parental leave in addition to any government-funded parental leave scheme?

Yes, we offer employer funded parental leave using the primary/secondary carer definition

- **1.1.** Do you provide employer funded paid parental leave for primary carers in addition to any government funded parental leave scheme? Yes
 - **1.1.a.** Please indicate whether your employer-funded paid parental leave for primary carers is available to: All, regardless of gender



- **1.1.b.** Please indicate whether your employer-funded paid parental leave for primary carers covers: Birth; Adoption; Surrogacy; Stillbirth
- **1.1.c.** How do you pay employer funded paid parental leave to primary carers?

Paying the employee's full salary

- **1.1.d.** Do you pay superannuation contribution to your primary carers while they are on parental leave? Yes, on employer funded parental leave
- 1.1.e. How many weeks (minimum) of employer funded paid parental leave for primary carers is provided?
- 1.1.f. What proportion of your total workforce has access to employer funded paid parental leave for primary carers, including casuals? 91-100%
- 1.1.g. Do you require primary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave? Yes

How long is the qualifying period (in months)?

- 1.1.h. Do you require primary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth? Yes Within 12 months
 - WITHIN 12 MOUTIN
- **1.2.** Do you provide employer funded paid parental leave for secondary carers in addition to any government funded parental leave scheme? Yes
 - **1.2.a.** Please indicate whether your employer-funded paid parental leave for secondary carers is available to: All, regardless of gender
 - **1.2.b.** Please indicate whether your employer-funded paid parental leave for secondary carers covers: Birth; Adoption; Surrogacy; Stillbirth
 - **1.2.c.** How do you pay employer funded paid parental leave to Secondary carers?

Paying the employee's full salary

- **1.2.d.** Do you pay superannuation contribution to your secondary carers while they are on parental leave? Yes, on employer funded parental leave
- **1.2.e.** How many weeks (minimum) of employer funded paid parental leave for secondary carers is provided?



4

- **1.2.f.** What proportion of your total workforce has access to employer funded paid parental leave for secondary carers, including casuals? 91-100%
- 1.2.g. Do you require secondary carers to work for the organisation for a certain amount of time (a qualifying period) before they can access employer funded parental leave? Yes

How long is the qualifying period (in months)?

1.2.h. Do you require secondary carers to take employer funded paid parental leave within a certain time period after the birth, adoption, surrogacy and/or stillbirth?

Yes

Within 12 months

2. If your organisation would like to provide additional information relating to paid parental leave and gender equality in your workplace, please do so below.

Support for carers

1. Do you have a formal policy and/or formal strategy to support employees with family or caring responsibilities?

Yes

Policy

- 2. Do you offer any of the following support mechanisms for employees with family or caring responsibilities?
 - 2.1. Employer subsidised childcare

Yes

Available at ALL worksites

2.2. Return to work bonus (only select if this bonus is not the balance of paid parental leave)

No

Not a priority

2.3. Breastfeeding facilities

Yes

Available at SOME worksites

2.4. Childcare referral services



No Not a priority

- 2.5. Coaching for employees on returning to work from parental leave No
- **2.6. Targeted communication mechanisms (e.g. intranet/forums)** No
- 2.7. Internal support networks for parents No
- 2.8. Information packs for new parents and/or those with elder care responsibilities No
- **2.9. Parenting workshops targeting fathers** No
- 2.10. Parenting workshops targeting mothers No
- 2.11. Referral services to support employees with family and/or caring responsibilities
- 2.12. Support in securing school holiday care No
- 2.13. On-site childcare
- 2.14. Other details: No
- 3. If your organisation would like to provide additional information relating to support for carers in your workplace, please do so below.

Sexual harassment, harassment on the grounds of sex or discrimination



 Do you have a formal policy and/or formal strategy on the prevention and response to sexual harassment, harassment on the grounds of sex or discrimination?

Yes Policy

1.3 Do you provide a grievance process in your sexual harassment policy and/or strategy?

Yes

 Do you provide training on the prevention of sexual harassment, harassment on the ground of sex or discrimination to the following groups? All Managers: Yes

At induction At promotion

Other **Provide Details:** Bi-annually

9. If your organisation would like to provide additional information relating to measures to prevent and response to sexual harassment, harassment on the grounds of sex or discrimination, please do so below.

Family or domestic violence

- Do you have a formal policy and/or formal strategy to support employees who are experiencing family or domestic violence? Yes Policy
- 2. Other than a formal policy and/or formal strategy, do you have the following support mechanisms in place to support employees who are experiencing family or domestic violence?

A domestic violence clause is in an enterprise agreement or workplace agreement

No

Not a priority



Confidentiality of matters disclosed Yes

Protection from any adverse action or discrimination based on the disclosure of domestic violence

Yes

Employee assistance program (including access to psychologist, chaplain or counsellor) Yes

Emergency accommodation assistance No

Not a priority

Provision of financial support (e.g. advance bonus payment or advanced pay) No Other

Provide Details: Assessed on an individual basis **Flexible working arrangements** Yes

Offer change of office location No Other

Provide Details: Access to medical services (e.g. doctor or nurse) Yes

Training of key personnel No Not a priority



Referral of employees to appropriate domestic violence support services for expert advice

Yes

Workplace safety planning No Not a priority

Access to paid domestic violence leave (contained in an enterprise/workplace agreement) No Other

Provide Details:N/A

Access to paid domestic violence leave (not contained in an enterprise/workplace agreement) Yes Is the leave period unlimited? No

How may days are provided? 10

Access to unpaid domestic violence leave (contained in an enterprise/workplace agreement)

No

Other

Provide Details:N//A

Access to unpaid leave

Other

Provide Details: Unpaid leave provided as required on a case by case basis.

Other: No Provide Details:

2. If your organisation would like to provide additional information relating to family and domestic violence affecting your workplace, please do so below





Industry: All Industries

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees were promoted?	Full-time Permanent		CEO, KMPs, and HOBs		1	1
			Managers	12	22	34
			Non-managers	12	17	29
	Part-time	Permanent	Managers	1		1
			Non-managers	2		2
2. How many employees (including partners with an employment contract) were	Full-time	Permanent	Managers		3	3
internally appointed?			Non-managers	8	3	11
	Part-time	Permanent	Non-managers	2		2
3. How many employees (including partners with an employment contract) were	Full-time Permanent		CEO, KMPs, and HOBs		2	2
externally appointed?		Fixed-Term Contract	Managers	27	31	58
			Non-managers	74	57	131
			Managers	3	5	8
			Non-managers	15	19	34
	Part-time Permanent		Managers	3		3
		Fixed-Term Contract	Non-managers	5	2	7
			Managers	1	2	3
			Non-managers	3	1	4

Industry: All Industries

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees (including partners with an employment contract)	Full-time Permanent 0		CEO, KMPs, and HOBs		1	1
voluntarily resigned?			Managers	10	14	24
			Non-managers	41	28	69
		Fixed-Term Contract	Managers		1	1
			Non-managers	4	2	6
	Part-time Permanent		Managers	1		1
			Non-managers	8		8
		Fixed-Term Contract	Non-managers	2	1	3
5. How many employees have taken primary carer's parental leave (paid and/or	Full-time Permanent		Managers	4		4
unpaid)?			Non-managers	9		9
			Managers	1		1
			Non-managers	1		1
6. How many employees have taken secondary carer's parental leave (paid	Full-time	Permanent	CEO, KMPs, and HOBs		1	1
and/or unpaid)?			Managers		6	6
		Fixed-Term Contract	Non-managers		1	1

Industry: Property Operators and Real Estate Services

Question	Contract Type	Employment Type	Manager Category	Male	Total*
7. How many employees ceased employment before returning to work from parental leave, regardless of when the leave commenced?		Permanent	Managers	1	1

Industry: Auxiliary Finance and Insurance Services

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
1. How many employees were promoted?	Full-time	Permanent	CEO, KMPs, and HOBs		1	1
			Managers	12	22	34
			Non-managers	9	13	22
	Part-time	Permanent	Managers	1		1
2. How many employees (including partners with an employment contract) were	Full-time	Permanent	Managers		3	3
internally appointed?			Non-managers	4	2	6
3. How many employees (including partners with an employment contract) were	Fixed-Term Contract	CEO, KMPs, and HOBs		2	2	
externally appointed?		Fixed-Term Contract	Managers	26	29	55
			Non-managers	57	46	103
			Managers	3	5	8
			Non-managers	12	17	29
		Permanent	Managers	3		3
			Non-managers	2		2
		Fixed-Term Contract	Managers	1	1	2

Industry: Auxiliary Finance and Insurance Services

Question	Contract Type	Employment Type	Manager Category	Female	Male	Total*
4. How many employees (including partners with an employment contract) voluntarily resigned?	Full-time	Permanent	CEO, KMPs, and HOBs		1	1
			Managers	6	14	20
			Non-managers	24	20	44
		Fixed-Term Contract	Managers		1	1
			Non-managers	3	2	5
	Part-time	Permanent	Managers	1		1
5. How many employees have taken primary carer's parental leave (paid and/or	Full-time	Permanent	Managers	4		4
unpaid)?			Non-managers	7		7
	Part-time	Permanent	Managers	1		1
6. How many employees have taken secondary carer's parental leave (paid	Full-time	Permanent	CEO, KMPs, and HOBs		1	1
and/or unpaid)?			Managers		5	5
		Fixed-Term Contract	Non-managers		1	1

Industry: All Industries

		No. of er	nployees	Number of ap graduates	Total	
Occupational category*	Employment status	F	М	F	М	employees**
Managers	Full-time permanent	106	174	0	0	280
	Full-time contract	3	5	0	0	8
	Part-time permanent	12	4	0	0	16
	Part-time contract	2	1	0	0	3
Professionals	Full-time permanent	87	109	1	1	198
	Full-time contract	3	6	0	0	9
	Part-time permanent	8	4	0	0	12
	Part-time contract	0	2	0	0	2
Community And Personal Service Workers	Full-time permanent	1	0	0	0	1
Clerical And Administrative Workers	Full-time permanent	42	5	0	0	47
	Full-time contract	2	1	0	0	3
	Part-time permanent	14	2	0	0	16
	Part-time contract	3	0	0	0	3
Sales Workers	Full-time permanent	1	4	0	0	5
	Part-time permanent	1	0	0	0	1

* Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals) ** Total employees includes Non-binary

Industry: All Industries

		No. of employees				
Manager category	Employment status	F	М	Total*		
CEO	Full-time permanent	0	3	3		
КМР	Full-time permanent	2	8	10		
НОВ	Full-time permanent	2	14	16		
GM	Full-time permanent	2	13	15		
	Part-time permanent	2	2	4		
SM	Full-time permanent	34	83	117		
	Full-time contract	1	0	1		
	Part-time permanent	4	1	5		
	Part-time contract	1	0	1		
ОМ	Full-time permanent	66	53	119		
	Full-time contract	2	5	7		
	Part-time permanent	6	1	7		
	Part-time contract	1	1	2		

Industry: Auxiliary Finance and Insurance Services

		No. of employees		Number of ap graduates	Total employees**	
Occupational category*	Employment status	F	М	F	М	employees
Managers	Full-time permanent	87	166	0	0	253
	Full-time contract	3	5	0	0	8
	Part-time permanent	7	3	0	0	10
	Part-time contract	2	0	0	0	2
Professionals	Full-time permanent	76	92	1	1	170
	Full-time contract	3	4	0	0	7
	Part-time permanent	1	2	0	0	3
	Part-time contract	0	2	0	0	2
Community And Personal Service Workers	Full-time permanent	1	0	0	0	1
Clerical And Administrative Workers	Full-time permanent	20	2	0	0	22
	Full-time contract	1	0	0	0	1
	Part-time permanent	3	0	0	0	3

* Categorised using ANZSCO major group codes (this means Professionals who are also Managers are categorised as Professionals)
 ** Total employees includes Non-binary

Industry: Auxiliary Finance and Insurance Services

		No. of employees				
Manager category	Employment status	F	М	Total*		
CEO	Full-time permanent	0	3	3		
КМР	Full-time permanent	2	8	10		
НОВ	Full-time permanent	2	14	16		
GM	Full-time permanent	1	13	14		
	Part-time permanent	1	2	3		
SM	Full-time permanent	31	81	112		
	Full-time contract	1	0	1		
	Part-time permanent	4	1	5		
	Part-time contract	1	0	1		
ОМ	Full-time permanent	51	47	98		
	Full-time contract	2	5	7		
	Part-time permanent	2	0	2		
	Part-time contract	1	0	1		